

Project Managing as Assembling Efforts: Findings from an Enterprise System Implementation Project

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Abstract. In this short position paper, we propose a view of ‘project managing’ as assembling efforts. Drawing on the case of an enterprise system implementation project in a global product technology company, we discuss how project management was being practiced beyond using ordinary project management tools (e.g. governance structure, the list of project members, project schedule) and without a dedicated project manager. Rather, the project was being man-aged and pushed forward by two forces (driving force and brokering force). These forces are developed and sustained by multiple actors who have limited project management roles and their efforts to leverage project meetings. Currently, we are theorizing project managing. It would be great to have valuable feedbacks from IFIP WG 8.2 scholars on this theorizing process in relation to this year’s workshop’s themes.

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